

# Assortment and Price Competition with Product Introduction Cost

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# Key words

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- Assortment planning
- Pricing
- Competition
- W/ Product introduction cost
  
- Multinomial logit model (MNL)
  
- Results on the existence of Equilibrium

# Joint assortment and pricing competition

- Firms want to maximize her profit.
  - To configure a product line and to set its elements' prices
  - Competitive business environment
- Besbes and Sauré (2015)
  - **Equilibrium existence:** *There always exists an equilibrium in the assortment-only competition.*
  - **Best equilibrium:** *When there are multiple equilibria, one (the smallest) Pareto-dominates all the others.*
- However, in real world:



Samsung smartphones

vs.



Apple smartphone

# Model: Endogenous product line size decision

- Notations
  - $\mathcal{J} = \{1, 2\}$  set of firms
  - $\mathcal{R}_j = \{1, 2, \dots, R_j\}, j \in \mathcal{J}$ , set of potential products of firm  $j$
  - $v_{jr}$ , product value of firm  $j$ 's product  $r$
  - $c_{jr}$ , marginal cost of firm  $j$ 's product  $r$
  - $f_{jr}$ , marginal cost of firm  $j$ 's product  $r$
  - $b$ , consumer price sensitivity

- Payoffs under the MNL is:

$$\pi_j(\mathcal{R}_j, \mathbf{p}_j | \mathcal{R}_{j'}, \mathbf{p}_{j'}) = \sum_{r \in \mathcal{R}_j} \{(p_{jr} - c_{jr})s_{jr}(\mathcal{R}_1, \mathbf{p}_1, \mathcal{R}_2, \mathbf{p}_2) - f_{jr}\}x_{jr}$$

where

$$s_{jr}(\mathcal{R}_1, \mathbf{p}_1, \mathcal{R}_2, \mathbf{p}_2) = \frac{u_{jr}}{1 + \sum_{j' \in \mathcal{J}} \sum_{r' \in \mathcal{R}_{j'}} u_{j'r'} x_{j'r'}}$$

and  $u_{ni} = \exp(v_{ni} - bp_{ni}), j \in \{1, 2\}, r \in \mathcal{R}_j$ .

# Description of the game

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- Players: firm  $j \in \{1, 2\}$ .
- Strategy:  $x_j$ , product line;  $p_j$ , price.
- Payoffs:  $\pi_j(\mathcal{R}_j, \mathbf{p}_j | \mathcal{R}_{j'}, \mathbf{p}_{j'}), j \neq j'$ .
  
- Order of the game: Complex sequential game
  - Stage 1: Simultaneously, both firms determine their product lines.
  - Stage 2: Known each firm's product line, both firms simultaneously determine their product prices.

## Analysis (1/3): Optimal price characterization

- The first order condition of  $\pi_j(\mathcal{R}_j, \mathbf{p}_j | \mathcal{R}_{j'}, \mathbf{p}_{j'})$  is a sufficient condition.
  - Sketch of proof. We show that the objective function of  $\pi_j(\mathcal{R}_j, \mathbf{p}_j | \mathcal{R}_{j'}, \mathbf{p}_{j'})$  is uni-modal with respect to  $p_{jr}$ .

- According to FOC, the optimal price  $\mathbf{p}_j$  verifies that:

$$p_{jr}^* = c_{jr} + \frac{1}{b} \left( 1 + W \left( \frac{1}{K_j} \sum_{r' \in \mathcal{R}_j} a_{jr'} x_{jr'} \right) \right), j \in \mathcal{J}, r \in \mathcal{R}_j$$

where  $W(\cdot)$  is the Lambert W function, and  $a_{jr} = \exp(v_{jr} - bc_{jr} - 1)$ .

- Note that the equation is in implicit form.
- There exists a unique Nash price equilibrium (Konovalov and Sidor, 2010).

## Analysis (2/3): Optimal price characterization

- We plug the optimal price equations

$$p_{jr}^* = c_{jr} + \frac{1}{b} \left( 1 + W \left( \frac{1}{K_j} \sum_{r' \in \mathcal{R}_j} a_{jr'} x_{jr'} \right) \right), j \in \mathcal{J}, r \in \mathcal{R}_j$$

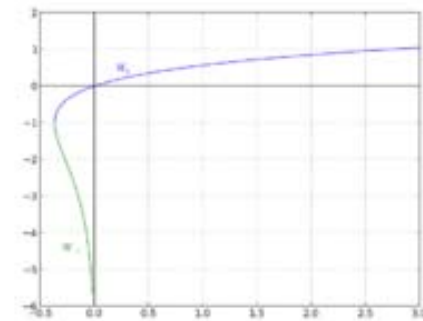
into the original payoff function  $\pi_j(\mathcal{R}_j, \mathbf{p}_j | \mathcal{R}_{j'}, \mathbf{p}_{j'})$ .

- Complicated, but finally we have the price-optimized product line selection problem that:

$$\Phi_j(\mathbf{x}_j, | \mathbf{x}_{-j}) = \frac{Q}{b} W \left( \frac{1}{K_j(\mathbf{x}_{-j})} \sum_{r \in \mathcal{R}_j} a_{jr} x_{jr} \right) - \sum_{r \in \mathcal{R}_j} f_{jr} x_{jr}$$

where  $K_j(\mathbf{x}_{-j}) = 1 + \sum_{j' \in \mathcal{J} \setminus \{j\}} \sum_{r' \in \mathcal{R}_{j'}} u_{j'r'} x_{j'r'}$ .

- Note that the first-term represents marginal profit and the second-term does the net fixed costs.



## Analysis (3/3): Optimal product line characterization

- WLOG, we expand the problem.
  - Let firm  $j$  has  $H_j$  different levels of fixed cost ( $1 \leq H_j \leq R_j$ ).
  - In addition,  $\mathcal{R}_{jh} = \{1, 2, \dots, R_{jh}\}$  such that  $\cup_{h \in H_j} \mathcal{R}_{jh} = \mathcal{R}_j$ .
  - We have the following equivalent problem:

$$\Phi_j(\mathbf{x}_j, | \mathbf{x}_{-j}) = \frac{Q}{b} W \left( \frac{1}{K_j(\mathbf{x}_{-j})} \sum_{h \in H_j} \left( \sum_{r \in \mathcal{R}_{jh}} a_{jhr} x_{jhr} \right) \right) - \sum_{h \in H_j} (f_{jh} \sum_{r \in \mathcal{R}_{jh}} x_{jhr}),$$

- Optimal solution verifies that for each  $\mathcal{R}_{jh}$ , the optimal product line has only the highest-valued products.
  - Example.  $\mathcal{R}_{j1} = \{5, 4, 3, 2, 1\}$ ,  $\mathcal{R}_{j2} = \{5, 4, 3, 2, 1\}$